

<b>LGA - TWO YEAR FINANCIAL PROJECTION</b>			
	P10 Projections	Recommended budget	
	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>
<b><u>Income</u></b>			
Member Subscriptions	-10.0	-10.0	-10.0
Discount	0.5	0.5	0.5
Net Subs	-9.5	-9.5	-9.5
RSG	-26.0	-23.4	-21.4
Welsh RSG	-0.3	-0.3	-0.3
Ring-fenced funding	-14.8	-9.1	-9.1
Income from direct services	-2.9	-3.2	-4.3
Rental income	-1.4	-1.3	-0.2
Other income	-0.2	-0.1	-0.1
Dividends received	-1.9	-1.5	-1.5
	<b>-56.9</b>	<b>-48.4</b>	<b>-46.4</b>
<b><u>Expenditure</u></b>			
Core Employee Costs	14.7	15.8	15.9
Grants to other bodies	1.9	1.7	1.4
Programme Costs	8.9	7.5	8.1
Ring-fenced expenditure	13.5	8.1	8.1
Liberata (net cost)	4.5	5.4	3.5
Pension Past Employees	0.9	0.9	0.9
Pension Deficits Reduction Payments	5.3	2.4	2.4
Property Costs	3.6	2.3	2.3
Other overheads	1.5	1.8	1.7
Special projects	0.2	2.5	2.1
	<b>54.9</b>	<b>48.4</b>	<b>46.4</b>
<b>Operating Surplus/(Deficit)</b>	<b>2.0</b>	<b>0.0</b>	<b>0.0</b>

**Capital Investment Programme**

	2014/15	2015/16	Total
	£000's	£000's	£000's
Layden House	50	50	150
Local Government House	1300	1300	3900
<b>Total</b>	<b>1350</b>	<b>1350</b>	<b>4050</b>

**Recommended Directorate Budgets 2015/16  
Detailed breakdown**

		Pay	Non-Pay	O'Hs	Income	Totals
Organisational Governance	<b>Member Services</b>	281	1,130			1,411
	Conservative	239	54			293
	Independent	161	15			177
	Labour	235	59			294
	Liberal Democrat	168	20			188
	<b>Political Group Offices</b>	803	149			952
	<b>Executive Business</b>	643	70		(50)	663
Finance & Policy	Policy and Development Programmes	4,881	545		(45)	5,381
	<b>Finance &amp; Policy</b>	4,881	545		(45)	5,381
Workforce, Leadership & Productivity	Local Government Support Team	2,357				2,357
	Peer Support		500		(250)	250
	Local Government Development		456			456
	Improvement Support	617				617
	Leadership & Localism	724	736		(164)	1,296
	NGDP		570		(245)	325
	Productivity	444	735			1,179
	Research and Information	826	400			1,226
	LG Inform Plus	88	165		(150)	103
	Negotiations	880	250		(91)	1,039
	Workforce Strategy & Consultancy	734	240		(380)	594
	Special projects		2,539			2,539
	<b>Workforce, Leadership &amp; Productivity</b>	6,669	6,591		(1,280)	11,980
Communications	Communications	143	40			183
	Conferences and Events	533	900		(1,800)	(367)
	Campaigns & External Comms	807	267			1,074
	Internal Comms & News	644	300			944
	<b>Communications</b>	2,127	1,507		(1,800)	1,834
Grants	<b>Local Partnerships</b>		1,500			1,500
	<b>Centre for Public Scrutiny</b>		171			171
	<b>Grants</b>		1,671			1,671
	<b>Total Operating Costs</b>	15,403	11,663		(3,175)	23,890
Corporate Services	HR and OD	225	150			375
	Legal Support	166	100			266
	Business Support	575	540			1,115
	ICT		100			100
	Liberata Services			9,196	(3,844)	5,352
	Corporate Services	(607)		1,496	(699)	190
	Geoplace Dividend				(1,500)	(1,500)
	<b>Corporate Services</b>	359	890	10,692	(6,043)	5,898
	Pensions - past employees		930			930
	Pensions - additional contributions		2,433			2,433
	<b>Additional Pension Costs</b>		3,363			3,363
	RSG Topslice				(23,382)	(23,382)
	Welsh RSG				(299)	(299)
	<b>Total RSG</b>				(23,681)	(23,681)
	<b>Subscription Income</b>		534		(10,001)	(9,468)
Layden House		592		(1,116)	(524)	
LGA Properties		1,751		(230)	1,521	
<b>Property Income &amp; Costs</b>		2,343		(1,346)	997	
	<b>Core Services - Totals</b>	15,761	18,792	10,692	(44,246)	1,000
Grants	Contribution to overheads		8,092		(9,092)	(1,000)
	<b>Ring-Fenced Programmes - Totals</b>		8,092		(9,092)	(1,000)
	<b>Overall Surplus/(Deficit)</b>	15,761	26,884	10,692	(53,338)	()

<b>LGA BUDGET, 2015/16</b>				
	<b>Core Pay</b>	<b>Non-Pay</b>	<b>Income</b>	<b>Totals</b>
RSG received			-3,459,479	-3,459,479
<b>RSG</b>			<b>-3,459,479</b>	<b>-3,459,479</b>
Member Services	237,630	1,130,051	0	1,367,681
<b>Member Services</b>	<b>237,630</b>	<b>1,130,051</b>	<b>0</b>	<b>1,367,681</b>
Conservative	238,965	54,267	0	293,232
Independent	161,137	15,427	0	176,564
Labour	234,733	58,894	0	293,627
Liberal Democrat	167,741	20,412	0	188,153
<b>Political Group Offices</b>	<b>802,575</b>	<b>149,000</b>	<b>0</b>	<b>951,575</b>
Executive Business	502,865	20,000	0	522,865
Local Government Challenge	0	50,000	-50,000	0
<b>Executive Business</b>	<b>502,865</b>	<b>70,000</b>	<b>-50,000</b>	<b>522,865</b>
Policy and Development Programmes	3,170,153	545,000	-45,000	3,670,153
<b>Finance &amp; Policy</b>	<b>3,170,153</b>	<b>545,000</b>	<b>-45,000</b>	<b>3,670,153</b>
Local Government Support Team	249,988	0	0	249,988
Local Government Development	0	456,000	0	456,000
Improvement Support	127,762	0	0	127,762
Leadership & Localism	176,213	0	0	176,213
Productivity	0	0	0	0
Research and Information	476,987	30,000	0	506,987
Negotiations	98,688	0	0	98,688
<b>Workforce, Leadership &amp; Productivity</b>	<b>1,129,638</b>	<b>486,000</b>	<b>0</b>	<b>1,615,638</b>
Communications	143,017	40,000	0	183,017
Conferences and Events	487,457	900,000	-1,800,000	-412,543
Campaigns & External Comms	692,999	267,000	0	959,999
Internal Comms & News	643,512	300,000	0	943,512
<b>Strategy &amp; Communications</b>	<b>1,966,985</b>	<b>1,507,000</b>	<b>-1,800,000</b>	<b>1,673,985</b>
HR and OD	224,875	150,000	0	374,875
Legal Support	166,152	100,000	0	266,152
Business Support	252,500	540,000	0	792,500
ITC	0	100,000	0	100,000
Liberata Charge - Fixed(net)	0	5,046,373	-2,638,852	2,407,521
Shared Services Adjustments	0	0	-1,205,105	-1,205,105
Catering Print & Design	0	810,000	0	810,000
LGA rent	0	829,781	0	829,781
Property Co charge for shared srvs	0	0	-478,914	-478,914
Loan from LGA to LGH	0	0	-90,000	-90,000
Corporate	141,826	231,391	-47,000	326,217
Vacancy Factor/Savings	-778,914	0	0	-778,914
Pensions - past employees	0	430,000	0	430,000
Pensions - additional contributions	0	0	0	0
European Office	0	311,000	-25,000	286,000
Board Members	0	55,000	0	55,000
Geoplace Dividend	0	0	0	0
<b>Corporate Services</b>	<b>6,439</b>	<b>8,603,546</b>	<b>-4,484,871</b>	<b>4,125,114</b>
<b>Subscription Income</b>		<b>533,655</b>	<b>-10,001,187</b>	<b>-9,467,532</b>
<b>Core Costs</b>	<b>7,816,286</b>	<b>13,024,252</b>	<b>-16,381,058</b>	<b>1,000,000</b>
Pensions		800,000	-800,000	0
One Public Estate		391,500	-391,500	0
Neighbourhood Community Budgets		30,000	-30,000	0
Amenity Assets		100,000	-100,000	0
Arts Council		25,000	-25,000	0
Sport for England		45,000	-45,000	0
Safeguarding Practice Challenge Programme		500,000	-500,000	0
Care & Health Programmes		5,200,000	-5,200,000	0
Planning Advisory Service		2,000,000	-2,000,000	0
Contribution to overheads		-1,000,000	0	-1,000,000

<b>Grand Total</b>	<b>7,816,286</b>	<b>13,415,752</b>	<b>-16,772,558</b>	<b>0</b>

<b>IDeA BUDGET, 2015/16</b>				
	<b>Core Pay</b>	<b>Non-Pay</b>	<b>Income</b>	<b>Totals</b>
LGA transfer		3,459,479		3,459,479
Local Partnerships		1,500,000		1,500,000
Centre for Public Scrutiny Grant		171,000		171,000
<b>RSG Distribution</b>		<b>5,130,479</b>		<b>5,130,479</b>
Member Services	43,020	0		43,020
<b>Member Services</b>	<b>43,020</b>	<b>0</b>	<b>0</b>	<b>43,020</b>
Executive Business	139,739	0		139,739
<b>Executive Business</b>	<b>139,739</b>	<b>0</b>	<b>0</b>	<b>139,739</b>
Policy and Development Programmes	1,710,853	0		1,710,853
<b>Finance &amp; Policy</b>	<b>1,710,853</b>	<b>0</b>	<b>0</b>	<b>1,710,853</b>
Local Government Support Team	2,106,913	0	0	2,106,913
Peer Support	0	500,000	-250,000	250,000
Improvement Support	489,169	0	0	489,169
Leadership & Localism	547,757	736,180	-164,180	1,119,757
NGDP	0	570,000	-245,000	325,000
Productivity	444,135	735,000	0	1,179,135
Research and Information	348,533	370,000	0	718,533
LG Inform Plus	88,303	165,000	-150,000	103,303
Negotiations	781,027	250,000	-91,000	940,027
Workforce Strategy & Consultancy	733,723	240,000	-380,000	593,723
Special projects		2,538,720		2,538,720
<b>Workforce, Leadership &amp; Productivity</b>	<b>5,539,561</b>	<b>6,104,900</b>	<b>-1,280,180</b>	<b>10,364,280</b>
Conferences and Events	45,864	0	0	45,864
Campaigns & External Comms	113,770	0	0	113,770
<b>Strategy &amp; Communications</b>	<b>159,634</b>	<b>0</b>	<b>0</b>	<b>159,634</b>
Business Support	322,301	0	0	322,301
Corporate	30,000	330,000	0	360,000
Liberata Charge Variable (net)		2,134,971	0	2,134,971
Shared Services Adjustments		1,205,105	0	1,205,105
IDeA rent		735,844	-58,000	677,844
Pensions - past employees		500,000	0	500,000
Pensions - additional contributions		2,433,000		2,433,000
GeoPlace Dividend			-1,500,000	-1,500,000
<b>Corporate Services</b>	<b>352,301</b>	<b>7,338,921</b>	<b>-1,558,000</b>	<b>6,133,222</b>
England RSG Income			-23,382,000	-23,382,000
Welsh RSG Income			-299,227	-299,227
<b>RSG Income</b>			<b>-23,681,227</b>	<b>-23,681,227</b>
				0
<b>Core Costs</b>	<b>7,945,108</b>	<b>18,574,299</b>	<b>-26,519,407</b>	<b>0</b>

**LGA (Properties) Ltd Budget, 2015/16 - Local Government House**

	<b>Core Pay</b>	<b>Non-Pay</b>	<b>Income</b>	<b>Totals</b>
Rent			-1,776,839	-1,776,839
Rates			-6,174	-6,174
Service Charge			-5,488	-5,488
SLA Charge			-6,000	-6,000
Utilities			-1,000	-1,000
				0
<b>Total Income</b>			<b>-1,795,501</b>	<b>-1,795,501</b>
Rates		950,000		950,000
Mortgage Interest		399,501		399,501
LGA Loan Interest		45,000		45,000
R&M		0		0
Legal & Professional fees		10,000		10,000
Bank charges		1,000		1,000
Audit fees		1,000		1,000
Depreciation		389,000		389,000
		<b>1,795,501</b>		<b>1,795,501</b>

LGMB Budget 2015/16 - Layden House

	Core Pay	Non-Pay	Income	Totals
Rent			-553,395	-553,395
Rates			-253,933	-253,933
Service Charge			-184,886	-184,886
SLA			-32,700	-32,700
Utilities			-91,000	-91,000
<b>Total Income</b>			<b>-1,115,914</b>	<b>-1,115,914</b>
Rates		450,000		450,000
LGID Loan interest		45,000		45,000
R&M Capital		0		0
Service Charge to LGA (to cover Liberata costs)		478,914		478,914
Legal & Professional Fees		10,000		10,000
Gas		12,000		12,000
Electric		110,000		110,000
Water		8,000		8,000
Bank Charges		1,000		1,000
Audit fees		1,000		1,000
<b>Total Expenditure</b>		<b>1,115,914</b>		<b>1,115,914</b>